Agent Intermediated Lending: A New Approach to Microfinance

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Ideas For Growth

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Challenge: Lending to Poor Farmers to Finance Cash Crop Cultivation

- Growth, poverty reduction and control of food price inflation are key economic policy goals in India
- Need ways to encourage poor farmers to increase cultivation of cash crops
- Financing constraints a key problem: unable to access credit from formal financial institutions owing to lack of collateral
- Microfinance has not succeeded either in financing cultivation credit needs of poor farmers, owing to:
 - Rigid repayment requirements
 - Discouragement of risk-taking by MFIs
 - ▶ Peer monitoring by group members

Other Concerns with Microfinance in India (Malegam Committee Report 2011, RBI)

- Malegam Committee concerns with MFIs: they charge high interest rates, encourage over-borrowing, coercive recovery practices, poach self-help-group (SHG) clients borrowing directly from banks
- Mean interest rate charged by MFIs: 37%, compared with 12% for those accessing coop or formal bank loans
- Margin of 25% above borrowing costs = 14% administrative costs + 11% profit
- New RBI regulations impose interest cap of 26% and margin cap of 12%, which makes it very difficult for MFIs to continue based on traditional lending practices
- Malegam Committee recommendation: switch direction of rural sector lending to SHGs financed directly by banks, with Banking Correspondents/Facilitators acting as intermediaries

Our Approach: Trader-Agent-Intermediated-Lending (TRAIL)

- We develop a new approach relying also on intermediaries: informal traders/lenders chosen randomly from local community, those with extensive experience of lending to poor clients
- Their main role is to recommend 30 local clients for TRAIL loans, from those owning less than 1.5 acres of cultivable land
- 10 out of 30 recommended clients are randomly chosen to receive the loans
- Agents are incentivized by commissions =75% of loan repayments, besides Rs 500 deposit per client forfeited in case of default, fired if average repayment rate falls below 50%
- Main idea: harness local information and incentives to select good borrowers and ensure they repay loans

TRAIL Loan Features

- Key difference from SHG loans: TRAIL loans are individual liability loans, not group loans
- Longer duration of repayment: 4 months, to enable borrowers to finance cultivation of most crops
- Low interest rate: 18% (half of average MFI interest rate of 37%)
- No collateral, savings requirements
- No group meetings, or any monitoring by bank/MFI officials
- Insurance against covariate risks (repayment liability reduced if more than 20% drop in crop price or local yield)
- ullet Borrower repayment incentive: credit limit in next cycle = 133% of current loan repaid

Group Loans as Control

- We conduct randomized experiment to compare TRAIL with Group-Based-Lending (GBL) where:
 - joint liability loans are given to 5-member groups
 - ▶ all group members must own no more than 1.5 acres of cultivable land
 - group members must meet saving requirements and attend frequent group meetings
- All other features of GBL loans the same as TRAIL: 18% interest rate,
 4-month duration, future credit limit of group=133% of current repayment,
 insurance against covariate risks

Setting of Experiment

- In two districts of West Bengal (Hugli, West Medinipur) where potato is leading cash crop
- 24 villages: TRAIL, 24 villages: GBL (and 24 villages: GRAIL) divided equally between two districts
- Within each TRAIL village, 10 out of 30 eligible borrowers recommended by TRAIL agent receive TRAIL loans, starting at Rs 2000 in October 2010 (growing to Rs 8-9,000 by end-2012)
- In each GBL village, two groups chosen randomly from eligible groups that formed in mid-2010
- Farmer survey in each village, sample size of 50:
 - ▶ 10 receiving loans (treatment group)
 - ▶ 10 recommended or formed group but didnt get loan (control 1)
 - ▶ 30 non-recommended/eligible (control 2)
- Separately estimate treatment effect (treatment group control 1) and selection effect (control 1 - control 2)

Theoretical Predictions to be Tested

- Owing to high commission rates for TRAIL agents, we expect they will recommend safer, more productive borrowers from amongst their own clientele
- No such selection pressure in GBL, where riskier and less productive borrowers may have a stronger incentive to apply for GBL loans
- Most TRAIL agents are not low caste, and are likely to prefer clients owning some land; hence we expect greater selection of landless, low caste borrowers in GBL
- These features likely to generate higher repayment effects in TRAIL, but group insurance feature of GBL generates an effect in other direction: net effect is hard to predict
- Effect on borrower incomes are also difficult to predict
- We expect lower takeup rates in GBL owing to joint liability, group meetings and saving mandates which borrowers dislike

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Descriptive Statistics: Loan Details

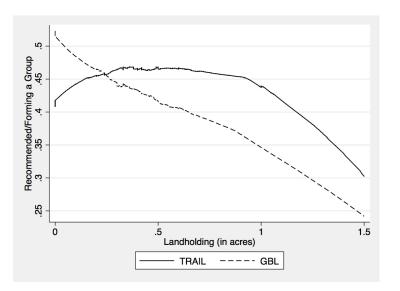
| Source | Proportion of Loans | Interest Rate | Duration days | % Collateral |
|-----------|---------------------|------------------|------------------|--------------|
| Informal | 62 | 25.8 | 124 | 2 |
| Lenders | | (22.2) | (31) | |
| Family or | 5 | 19.7 | 164 | 4 |
| Friends | | (13.4) | (97) | |
| Соор | 24 | 15.5 | 317 | 76 |
| | | (3.9) | (96) | |
| Govt | 6 | 11.4 | 269 | 84 |
| Banks | | (4.7) | (119) | |

Empirical Results: Selection in TRAIL and GBL

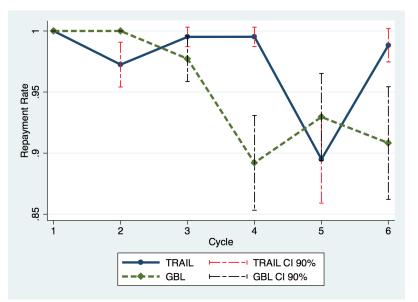
Informal Interest Rate Regression

| | TRAIL | GBL | Recommended TRAIL vs. GBL |
|------------------------------------|---------|------|------------------------------|
| Recommended | 2.2 | 5.2* | |
| Own-Clientele | 4.9* | | |
| Own-Clientele \times Recommended | -7.1*** | | |
| TRAIL | | | -6.4** |
| Constant | 24*** | 15.1 | 23.5*** |

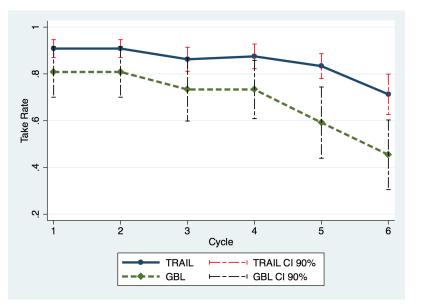
Selection in TRAIL and GBL Across Landholding



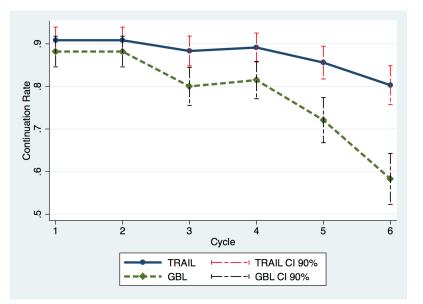
Loan Repayment Rates



Loan Take-Up Rates



Loan Continuation Rates, conditional on eligibility



Treatment Effects on Total Borrowing and Cost of Borrowing

| | Loan Size (Rs.) | Cost of Borrowing (Int. Rate) |
|-------------------------------|--------------------|----------------------------------|
| TRAIL Treatment GBL Treatment | 8228*** 5959*** | -2.91** -6.76** |
| Mean Control 1 | 2681 | 24.3 |

Treatment Effects on Potato Cultivation and Output

| | Cultivation Likelihood | Acreage | Leased-in acres | Output |
|-----------------|---------------------------|----------|-----------------|----------|
| TRAIL Treatment | 0.0545 | 0.101*** | 0.0467** | 888.0*** |
| GBL Treatment | 0.0492 | 0.0418 | 0.0222 | 278.0 |
| Mean Control 1 | 0.677 | 0.292 | 0.111 | 4760 |

Treatment Effects on Potato Cultivation Cost, Revenue, Family Labor and Value-Added

| | Cost of Production | Family labour hours | Revenue | Value Added |
|-----------------|-----------------------|---------------------|---------|----------------|
| TRAIL Treatment | 1774** | 6.030 | 3429*** | 1687** |
| GBL Treatment | 1308 | 4.906 | 1637 | 271.8 |
| Mean Control 1 | 9538 | 57.86 | 19137 | 9498 |

Treatment Effects on Value-Added of Major Crops, and on Total Farm Income

| | Potato | Sesame | Paddy | Vegetables | Total Farm Income |
|-----------------|--------|--------|-------|------------|----------------------|
| TRAIL Treatment | 1687** | 180.0 | 271.6 | 1255 | 2621*** |
| GBL Treatment | 271.8 | -158.3 | 573.6 | -1955 | 53.24 |
| Mean Control 1 | 9498 | 2126 | 2506 | 8325 | 10328 |

Rate of Return Estimates

| | Potato | Total Farm income | | | |
|------------------------|-------------|-------------------|--|--|--|
| Bootstrapped Estimates | | | | | |
| TRAIL | 1.05*** | 1.15*** | | | |
| | (0.06)) | (0.02) | | | |
| GBL | 0.09 | -0.10 | | | |
| | (0.37) | (0.29) | | | |
| IV Prod | uction Func | tion Regression | | | |
| TRAIL | 0.72** | 1.03*** | | | |
| | (0.33) | (0.35) | | | |
| GBL | 0.37 | 0.38 | | | |
| | (0.97) | (1.23) | | | |

Summary

- We designed and implemented TRAIL, a new way of lending to poor farmers, and compared its performance experimentally with group-based loans (GBL)
- TRAIL succeeded in inducing significant increase in cultivation of potato, borrower incomes while achieving repayment rates in excess of 90%
- GBL outcomes were substantially lower and statistically insignificant
- TRAIL meets RBI goals of lending to poor farmers at low interest rates, using a suitable variant of the BC/BF mechanism

Some Policy Implications

- Our results indicate the value of providing individual rather than group liability loans to meet higher growth and inflation control objectives
- Social and poverty reduction objectives of ensuring access of landless and low caste groups could be better served by group-based loans (the current SHG model)
- Both kinds of loan products could co-exist
- Our recommendation is thus to supplement the SHG model to include a component providing individual liability loans similar to TRAIL