



## NATIONAL FORUM ON SUSTAINABLE URBANISATION IN SUPPORT OF EDPRS 2

### Day 1 – Thursday, 20 March

08:00 – 08:30

*Coffee and Registration*

08:30 – 10:30

#### Opening Session

**Welcome Remarks:** Richard Newfarmer, Rwanda Country Director, International Growth Centre

**Keynote Speaker:** Paul Collier, University of Oxford

**Ministerial Remarks:** Hon. Min. Claver Gatete, Ministry of Finance and Economic Planning

Discussion

10:30 – 10:45

*Coffee break*

### URBANIZATION TO SUPPORT ECONOMIC TRANSFORMATION

10:45 – 12:30

#### PANEL 1

#### *Urbanization, growth, and structural transformation*

Historically, cities have acted as the cornerstone of economic growth and development. As a result, EDPRS2 has set the objective of sustainable urbanization in support of economic transformation. This introductory session explores the links between urbanization and employment, productivity, and growth. With increased urbanization come both opportunities and challenges. Therefore the first session also focuses on how sustainable urban development can be achieved and what has been at the center of these successes in other countries.

**Government Representative:** Leonard Rugwabiza, Ministry of Finance and Economic Planning

**Presenters:** Somik Lall, World Bank

**Discussants:** Caroline Kayonga, Permanent Secretary, Ministry of Natural Resources  
Vincent Munyeshyaka, Permanent Secretary, Ministry of Local Government  
Emmanuel Nkurunziza, Director General, Rwanda Natural Resources Authority (TBC)  
Coletha Ruhama, Deputy Director General, Rwanda Environment Management Authority  
Christian Rwakunda, Permanent Secretary, Ministry of Infrastructure

**Moderator:** Mauro de Lorenzo, Advisor to the Government of Rwanda (TBC)

12:30 – 13:30

*Lunch*

## MANAGEMENT AND FINANCE FOR LOCAL GOVERNMENTS

13:30 – 15:00

### PANEL 2

#### *Urban management: mapping efforts and identifying best practices*

Managing dense, urban areas presents unique challenges. Establishing strong and effective city governance is critical to unlocking the productive potential of developing cities. This session focuses on Rwanda and how to effectively manage its urban development. This will include effective structures for day-to-day management; what administrations can do to improve urban service delivery and governance; and the limitations city governors face. The session will also explore the role of improved transparency, accountability, and citizen inclusion in effective city management.

**Government Representative:** Augustin Kampayana, Chairman Rural Settlement Task Force, MINALOC

**Presenters:** Jerry Newfarmer, CEO, Management Partners  
Roxanne Qualls, former Mayor of Cincinnati and member of City Council

**Discussants:** Annie Kairaba, Director General, Rwanda Initiative for Sustainable Development  
Liliane Mupende, Director of Urban Planning and Construction One Stop Centre, City of Kigali  
Anastase Shyaka, CEO, Rwanda Governance Board  
Judith Tumusiime, Deputy ED, Kampala City Council Authority

**Moderator:** President's Office

15:00 – 15:15

*Coffee Break*

15:15 – 16:45

### PANEL 3

#### *Local Financial Management and Revenue Development*

The public services required to make urban clusters run effectively can be very costly. Local governments therefore require the necessary finances to both develop and maintain these costly public infrastructure investments. This session focuses on the best options for raising these finances and what roles different levels of government should play in mobilizing these resources.

**Government Representative:** Caleb Rwamuganza, DG Budget, MINECOFIN (TBC)

**Presenters:** Mihaly Kopanyi, Municipal Finance Specialist, Washington, DC

**Discussants:** Aimable Kayigi, Deputy Commissioner Domestic Taxes, Rwanda Revenue Authority  
Vincent Munyeshyaka, Permanent Secretary, Ministry of Local Government

**Moderator:** Daniela Beckmann, KfW

17:00 – 17:45

### URBAN GROWTH MANAGEMENT STRATEGIES

**“Rwanda’s Green Growth Strategy”** - Okju Jeong, Rwanda Country Manager, Global Green Growth Institute

**“National Land Use Master Plan”** - Didier Sagashya, Deputy Director General, National Land Centre

**“Support to the formulation and implementation of a National Urbanisation Policy for Rwanda”** - Mathias Spaliviero, Senior Human Settlement Officer, UN-Habitat

**“National Context for an Urban Policy: Rwanda Urban System”** - Pedro Ortiz, metropolitan planner

**Moderator:** Dean Cira, World Bank

18:00 onwards

*Reception*

## Day 2 – Friday, 21 March

### DEMAND AND SUPPLY IN THE HOUSING MARKET

09:00 – 10:30

#### PANEL 4

##### *Finance for Affordable Housing*

Many people are drawn to cities seeking opportunities and heightened living standards. The first step in this process is ensuring the access of urban residents to affordable and quality housing. This panel focuses on how citizens can access finance for urban housing and what schemes have been successful in facilitating this in other countries. It is likely that the private sector will have a substantial role in this process and therefore this serves as a secondary focus of the panel.

**Government Representative:** Alex Kanyankole, CEO, Development Bank of Rwanda

**Presenters:** Robert Buckley, Senior Fellow, New School, New York

**Discussants:** Edward Kyazze, Head of Housing, Rwanda Housing Authority  
Bahati Mpunikira, Director Investment, Rwanda Social Security Board  
Egide Rugamba, Director General Planning, Ministry of Local Government

**Moderator:** Ibrahim Stevens, Country Programme Director, International Growth Centre

10:30 – 10:45

*Coffee break*

10:45 – 12:30

#### PANEL 5

##### *Supply of Affordable Housing*

The affordability of housing depends as much on supply considerations as on demand. In order for houses to be available at a reasonable price, they must be able to be produced at a reasonable cost. This will require an understanding of what is driving the costs of construction and how to account for land congestion, as rapid urbanisation continues. This session focuses on the possible legal, spatial, and economic frameworks that help to provide an adequate supply of affordable housing. Additionally, it will look at the current roles that informal settlements and private sector investment play and what these can become in the future.

**Government Representative:** Esther Mutamba, DG Rwanda Housing Authority

**Presenters:** Jane Weru, Executive Director, Akiba Mashinani Trust, Kenya  
Ira Peppercorn, World Bank

**Discussants:** Vivian Kayitesi, Rwanda Development Board  
Tsedale Mano, General Manager, Tsedale & Sileshi Design & Construction Consultancy Plc  
Alexis Nsengumuremyi, Chairman, Association of Building and Public Works Contractors  
Fred Owambo, Country Representative, Hydraform

**Moderator:** Fernanda Lonardonni, Housing Policy Advisor, UN-HABITAT

12:30 – 14:00

*Lunch*

## INFRASTRUCTURE TO SUPPORT URBANIZATION

**14:00 – 15:30**

### PANEL 6

#### *Infrastructure to sustain mobility and healthy living*

The services required for the functioning of a city are diverse. These include water and sanitation, electricity provision, public transport, and various others. A notable resource for this is the private sector, and it will be increasingly important to determine both where private sector provision is desirable and then how to effectively promote this investment. This session focuses on the efficient provision of these services to urban areas. It explores how to set institutional structures and industry standards that allow for the appropriate pricing and provision of these services as well as the role that national transport strategies can play in sustaining this growth and reducing congestion and pollution.

**Government Representative:** Alexis Nzahabwanimana, Minister of State for Transport

**Presenters:** Jit Bajpai, Adjunct Faculty, Columbia University, New York

**Discussants:** Guy Kalisa, Director General, Rwanda Transport Development Authority  
Emmanuel Katarwa, Head of Transport Department, Rwanda Utilities Regulatory Authority  
Pedro Ortiz, metropolitan planner and consultant

**Moderator:** Apollo Munanura, Head Human Capital, Rwanda Development Board

**15:30 – 17:00**

### PANEL 7

#### *Deliberative forum on the way forward*

During this panel, representatives from the government of Rwanda, accompanied by the researchers, will highlight the key policy findings of the workshop and propose a way forward. The output of this session will be a short document compiling the policy recommendations that have been agreed upon. At the beginning of the session, MININFRA will present their annual progress report.

**Panelists:** Hon. Min. Silas Lwakabamba, Ministry of Infrastructure  
Kampeta Sayinzoga, Permanent Secretary, Ministry of Economic Planning and Finance  
James Kimonyo, Director of Cabinet, Prime Minister's Office  
Fidele Ndayisaba, Mayor of Kigali

**Moderator:** Diane Karusisi, President's Office

**17:00 – 17:30**

### Closing Remarks

Hon. Min. Silas Lwakabamba, Ministry of Infrastructure  
Ibrahim Stevens, Country Programme Director, International Growth Centre

**17:30 Onwards**

*Tea & Coffee*