



The International Growth Centre

In partnership with

The Ministry of Finance, Planning, Economic Development and the Bank of Uganda

African Conference on Public Private Partnerships

Dates: 6-7 Dec 2012

Venue: Speke Resort

Kampala, Uganda

DAY 1

8.00 Onwards – Participants' Registration

8.30-9.00 Welcoming notes

Hon. Maria Kiwanuka, Minister of Finance, Republic of Uganda

Richard Newfarmer, Country Director, IGC, Rwanda, South Sudan and Uganda

9.00- 10.00 **Session 1: Overview of PPPs**

Chair - Adnan Khan, Research Director, IGC

Speaker – Ronald Fischer, Professor of Economics, University of Chile

- What are PPPs – and the different types of PPPs?
- What problems can they be used to help solve? When are they inappropriate?
- What are the benefits – and what are the costs? What are the risks?

10.00- 10.30 **Coffee/Tea Break**

10.30- 11.45 Session 2: Key Institutional Decisions – Ex-ante

Chair – Michael Opagi, PPP advisor, IFC

Speaker – Taziona Chabonda, Principal, Genesis Analytics, South Africa

- What different types of organizational arrangements are there for PPP management?
- Which arrangement seems to work better – and which work poorly?
- What are the best institutional roles for the PPP unit, the Ministry of Finance, and the line Ministries?
- Policy and Legal environment
- What is the best way to involve the Parliament and the general public?

11.45-13.00 Session 3: PPP Project Development, Feasibility Studies

Chair – Keith Muhakanizi, Deputy Secretary to the Treasury, Ministry of Finance, Uganda

Speaker – Lloyd Richardson, US Treasury, Advisor to the Kenyan Treasury, USA

- What criteria should be used to select prospective PPP projects?
- What advance work needs to be done to ensure a successful bid – and one that is an enduring contract? (feasibility study / VfM)
- How should risks be analysed and mitigated?
- What funding structures are appropriate for what types of projects?

13.00-14.00 Lunch Buffet

14.00-15.15 Session 4: Bidding Process

Chair – Richard Newfarmer, Country Director, IGC - Rwanda, South Sudan and Uganda

Speaker – Ronald Fischer, Professor of Economics, University of Chile

Discussant – Benson Turamy, Director Procurement Audit and Investigations, Public Procurement and Disposal of Public Assets Authority, Uganda

- What are alternative ways to structure the bidding process – and which work well, with least costs and least risks? Which work less well, produce higher costs, and entail greater risks?
- What are the key elements of the contractual arrangements that government merit oversight?
- How should pre-qualification and short-listing of projects be managed?
- How to handle unrequested PPP proposals from the private sector? What are the best practices?

15.15-15.45 Coffee/Tea Break

15.45-17.00 **Session 5: Project Management: Avoiding Mistakes**

Chair – Lawrence Kiiza, Director for Economic Affairs, Ministry of Finance, Uganda

Speaker – Henrique Pinto, Deputy Managing Director, Brazilian Development Bank, Brazil

Discussant – Taziona Chabonda, Principal, Genesis Analytics, South Africa

- What lessons can we learn from the literature about poorly functioning PPPs?
- How should monitoring and evaluation be managed within the public sector – and contract enforcement?
- What are the best ways to complete the project and prepare the handover

18.30 Evening Reception

DAY 2

9:00-10.30 **Session 6: Case Studies, Lessons from Success Stories (1)**

Chair – Hon. Ajedra Aridru, Minister of State for Finance in Charge of Investment, Uganda

- PPP projects in Brazil
Henrique Pinto, Deputy Managing Director, Brazilian Development Bank, Brazil
- Lobbying and Renegotiation of PPPs in Chile
Ronald Fischer, Professor of Economics, University of Chile

10:30- 11:00 **Coffee/Tea Break**

11.00-13.00 **Session 7: Case Studies, Lessons from Success Stories (2)**

Chair – A. M. Balihuta, Senior Presidential Advisor (Public Private Partnerships), Office of The President, Uganda

- Mozambique: PPPs in Mozambique
Augusto Sumburane, Head, Development Centre of Financial Information Systems (CEDSIF), Ministry of Finance, Mozambique
- South Africa's Experience with Public Transport PPPs
Taziona Chabonda, Principal, Genesis Analytics, South Africa
- Jordan: PPP Structuring of the Queen Alia Airport
Christopher Olobo, Transaction Advisory-PPP, Africa Region, IFC

13.00-14.00 **Lunch Buffet**

14.00-16.00 **Session 8: Past Experience/Presentation of Pipeline Projects/ Ideas for the Future in the Region**

Chair – Richard Newfarmer, Country Director, IGC - Rwanda, South Sudan and Uganda

- *Uganda – David Ssebabi, Director, Privatisation & Utility Sector Reform Programme, Privatization Unit, Ministry of Finance, Uganda*
- *Tanzania – Rogath John Mboya, Assistant Director, Prime Minister’s Office, Tanzania*
- *Kenya - Stanley Kamau, Head of PPP Unit, Ministry of Finance, Kenya*
- *Ethiopia - Bimerew Dessie, Senior Export, Ministry of Finance & Economic Development, Ethiopia*

16:00- 16:30 **Coffee/Tea Break**

16.30-16.45 **Event Rapporteur:** *Moses Mwase, Head, Legal Services, Privatisation & Utility Sector Reform Programme, Ministry of Finance, Planning and Economic Development, Uganda*

16.45-17.30 **Concluding Remarks**

Chair – Prof. Emmanuel Tumusiime-Mutebile, Governor, Bank of Uganda, Uganda

Speaker – Hon. Aston Kajara, Minister of State for Finance in charge of Privatisation, Uganda