

IGC Mozambique

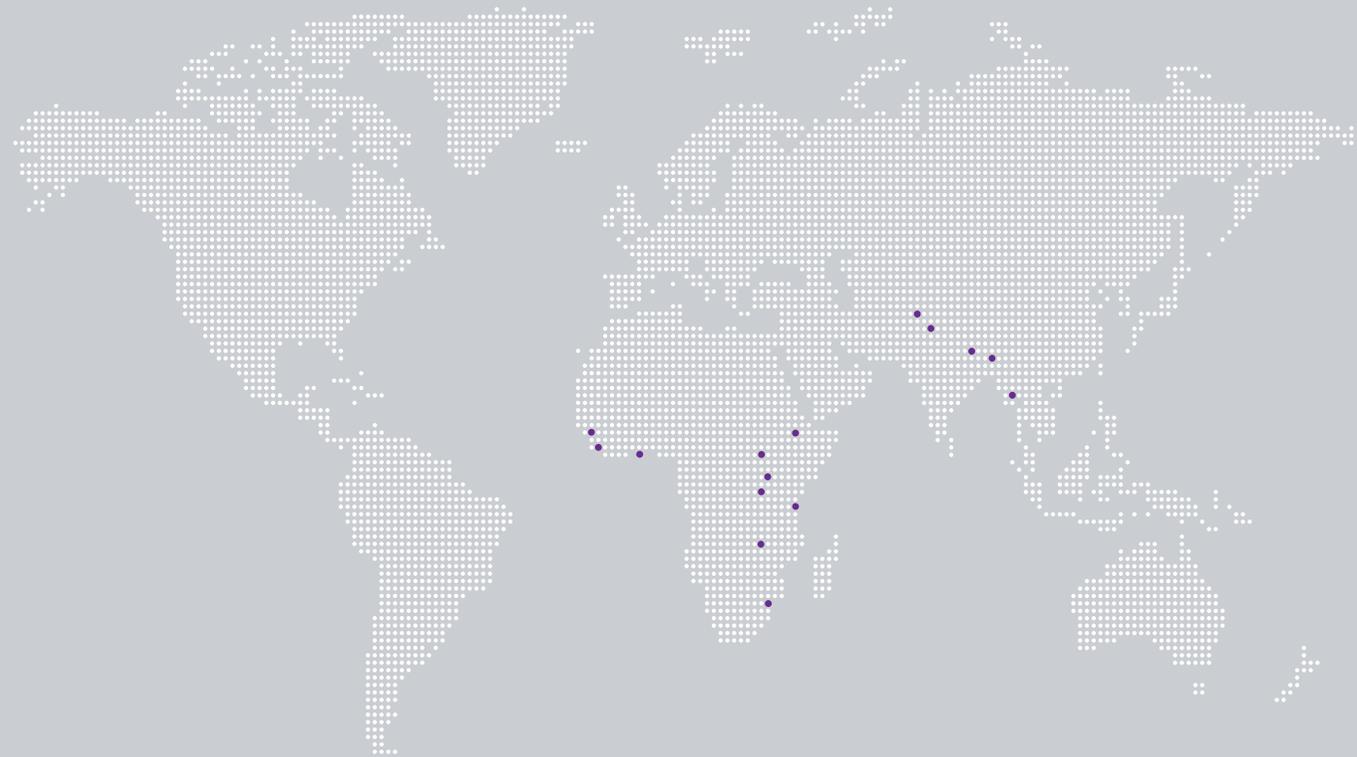
2015-16

Workplan

November 2015

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1. The IGC's engagement in Mozambique: Overview

Priority Areas and Live Projects for 2015-2016

Private sector development: Firms and productivity

Developing vocational training in the Mozambican labour market

Financial literacy of managers and the efficiency of capital allocation

Policy framework and strategy for the construction and construction materials industries

Does management training improve productivity, and firm performance in SMEs? Evidence from the construction industry

Poultry and Cotton production clusters as engines of production and employment growth

An assessment of Mozambican local content policies

Private sector development: Mobile money

Diffusion of mobile money: Evidence from a lab experiment in the field

Electronic payments in Mozambique: Diagnosis and impact evaluation of dissemination

Evaluation of the impact of mobile banking and financial literacy on microenterprise development in Mozambique

State effectiveness

Preventing excess female school dropout in Mozambique

Improving the Management of the Health System in Mozambique

The bank lending channel of monetary policy: Evidence from African LICs

2. Results

Project	Type of output	Principal authors	Delivery date	Project Objectives
National Development Strategy	Rapid Response and Event	Eduardo Guimarães	April 2013	Assist the government in setting out its priorities for Mozambique's long-run development strategy.
Enhancing Agricultural Productivity – Regional Experiences	Policy Report, Workshop	Carlos Guanziroli	July 2013	Synthesis of cross-country experiences with enhancing agricultural productivity.
Enhancing Agricultural Productivity – background research for pilot	Policy Report, Workshop	Carlos Guanziroli and Pedro Vicente	September 2013	Analysis of the policy framework guiding the agricultural sector in Mozambique.
Local Content Unit	Rapid Response	John Sutton	May 2014	Present a strategy on how to integrate local companies into multinational corporations' supply chain, with a focus on the natural gas industry.
Enterprise Map of Mozambique	Book	John Sutton	June 2014	Provide a snapshot of the private sector landscape in Mozambique. Identify both key advantages and constraints faced by firms in Mozambique.
Mozambique Growth Day	Workshop	IGC Mozambique team	June 2014	Launch of the Enterprise Map of Mozambique. Opportunity for the exchange of ideas on private sector development in Mozambique.
Management Practices in the Manufacturing Sector in Mozambique	Report	Renata Lemos, Nick Bloom, John Van Reenen	December 2014	Document how Mozambican management practices compare to those in other African, middle and high-income countries. Identify what determines the spread of these management practices across firms and what policies might increase managerial capital in the country.
Electronic Payments in Mozambique: Diagnosis and Impact Evaluation of Dissemination	Policy paper	Pedro Vicente, Esselina Macome	July 2015	Diagnose the determinants of access to formal banking and the use of electronic means of payment. Assess the impact of information dissemination on the uptake of electronic means of payment directed at small enterprises.
Capacity building for the Directorate of Studies and Policy Analysis, Ministry of Economics and Finance	Training course and materials, macro-projections models	Novella Maugeri	July 2015	Country Economist delivered a short course to the Directorate of Studies and Policy Analysis' technical staff, covering basic time-series econometrics, forecasting techniques and the use of the software Eviews.

3. Ongoing projects for 2015-16

Project	Type of output	Authors	Delivery date	Project Objectives	Expected Impact
Preventing Excess Female School Drop Out in Mozambique: Conditional Transfers and the Respective Role of Parent and Child in Schooling Decisions	Policy Paper and workshop	Christine Valente, Damien de Walque	July 2015 (workshop) October 2016 (final paper)	Examine intra-household educational decisions to help guide education policy.	The study will shed new light into an important dimension of education policy on how to stem high female dropout rates.
Policy Framework and Strategy for the Construction and Construction Materials Industries	Report	Rogério Quintella, Vasco Nhabinde, Novella Maugeri	December 2015 (launch)	Establish the growth relevance of the development of the construction sector in Mozambique. Identify main barriers the sector is facing and propose a strategy for policy reform.	We expect this project to directly translate into the national construction policy, the implementation of which will be coordinated by the Ministry of Public Works and Housing.
Diffusion of Mobile Money: Evidence from a lab experiment in the field	Research paper	Catia Batista, Marcel Fafchamps, Pedro Vicente	December 2015	Determine how information about mobile money services flows within social networks in rural villages, how social influence affects the adoption of mobile-money, and possible peer effects.	This research may shed light on effective policies for dissemination of mobile money services.
Financial Literacy of Managers and the Efficiency of Capital Allocation in Corporations	Working paper, policy brief, dataset, workshop	Claudia Custodio, Igor Cunha, Daniel Metzger	December 2015	Assess the level of financial expertise of Mozambican managers and their current financial practices, as well as financial constraints faced by firms. The project purports to provide information on the weaknesses and strengths of Mozambican managers' financial knowledge.	The project's results will provide guidance on how to develop policies to improve the allocation of financial resources within the firm and how to help firms access external financing.
Evaluation of the Impact of Mobile Banking and Financial Literacy on Microenterprise Development in Mozambique	Research paper & policy brief	Catia Batista, Sandra Sequeira, Pedro Vicente	February 2016	Evaluate the impact of financial literacy and facilitated savings through mobile banking on microenterprise productivity and household welfare.	The findings from this research may suggest a system of incentives aimed at making electronic means of payments more accessible, especially to small entrepreneurs. It may also shed light on effective ways to increase financial literacy of small entrepreneurs.
Developing vocational training in the Mozambique labour market	Working Paper and Policy Brief	Pedro Martins, Sofia Pessoa Costa	March 2016	Provide an understanding on how the Public Employment Services can best support the development of the labour market, through information gathering, matchmaking and vocational training.	This project is expected to support the largest provider of vocational training in Mozambique, the Institute of Employment and Training (INEFP) in reforming the country's vocational education.

Project	Type of output	Authors	Delivery date	Project Objectives	Expected Impact
Does management training and consulting services improve working conditions, worker skills and productivity, and firm performance in SMEs? Evidence from the construction industry in Mozambique	Working paper, policy brief	Renata Lemos, Nick Bloom	April 2016	At the scoping level, assess the feasibility of a randomized experiment on the impact of management training on firm performance, working conditions and worker skills, with a focus on the construction industry.	Test strategies that can improve the quality and productivity of the construction industry in cooperation with the Mozambican Institute for Small and Medium Enterprises (IPEME).
A programmatic approach to the implementation of the National Development Strategy: the Poultry and Cotton production clusters as engines of production and employment growth	Report	Rafael Uaiene	Spring 2016	The IGC was asked by the Government of Mozambique to support the implementation of the National Development Strategy. Two production clusters - poultry and cotton - were identified as targets for concerted public-private action. The aim is to analyze each value chain, identifying concrete actions to be undertaken by government in support of private sector investment.	The integrated plan will be used by the Ministry of Economics and Finance as a policy instrument to promote production on a competitive basis and support job creation in two value chains in which Mozambique potentially has a comparative advantage.
The Bank Lending Channel of Monetary Policy – Evidence from African LICs	Working papers on Mozambique and multi-country results	Sebastien Walker, Tim Ohlenburg	September 2016	Identify key characteristics of the financial system – and the banking sector in particular - which determine the strength of this monetary transmission channel.	The study will provide an estimate of the strength of bank lending as a monetary transmission channel in Mozambique, informing the Central Bank of Mozambique on potential financial sector reforms.
Improving the Management of the Health System in Mozambique	Research paper & policy brief	Sandra Sequeira, Margaret McConnell, Maria Steenland	September 2016	Identify cost-effective and scalable strategies that can improve the quality and impact of antenatal care in Mozambique. The focus is on improving the management of health care clinics by introducing a system to schedule appointments.	Depending on the results of this study, the Ministry of Health might want to scale up these initiatives to the rest of the country, beyond the three pilot provinces of Maputo, Gaza and Inhambane.
Follow-up on Local Content	High-level hearing and policy note	John Sutton	2016	Prof. John Sutton will be providing feedback on the draft of the local content law that the Government of Mozambique is currently preparing.	Prof. Sutton's comments and suggestions will help strengthen the draft local content law that will be submitted to Parliament for approval.



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The IGC is contributing to policy in Mozambique mainly through its work on private sector development and state effectiveness. Within these broad themes, we have been particularly active in the areas of access to financial services through mobile money, as well as the construction industry. Current projects include research into the impact of mobile money, an evaluation of how to reduce excess female drop out from school, and a study on improving the management of the health system.

Under the umbrella of private sector development, we seek to commission projects related to worker and firm productivity. In addition, the IGC is keen to commission projects related to natural resource management, energy, and domestic resource mobilisation.

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