

Final report

# Electricity is not an entitlement:

How social norms  
constrain access to  
electricity

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**The norm that electricity is an entitlement, as opposed to a private good, constrains access to energy and leads to widespread rationing in developing countries.**

Many developing countries suffer from low electricity access and frequent outages that restrict economic growth. These conditions arise from two primary factors: the norm that electricity is an entitlement guaranteed by the government and the technological constraint that non-payers cannot easily be excluded from electricity access. To fix this problem, energy distributors should consider reforming subsidies, incentivising bill payment, and using technology to facilitate excludability.

## Introduction

Virtually everyone in the developed world has access to 24-hour electricity, which powers everything from reading lamps to smartphones. This widespread use of electricity is a key ingredient for economic growth. A growing body of economic literature demonstrates this link: reliable electricity can boost employment (especially among women), long-run labour productivity, educational outcomes, and household income (Dinkelman, 2011; Lipscomb et al., 2013).

A recent International Growth Centre (IGC) study in Ethiopia suggests that electrification can help catalyze structural changes in village economies by increasing agricultural yields and lowering rural-urban migration rates (Fried and Lagakos, 2017). Another IGC study in Indonesia finds that grid rollout can stimulate industrial development by encouraging firm entry and exit and increasing average productivity (Kassem, 2018).

Unfortunately, many developing countries are missing this critical ingredient for growth. The poorest 25% of countries consume a negligible 1% of the electricity consumed in the United States, while their GDP is 3% of that of the United States. Thus, inequality in electricity consumption is much more pronounced than inequality in income. While all consumers in rich countries have electricity access, the number falls to 35% in the poorest countries (bottom quartile).

India has been making a big push on electrification through a series of centrally-funded schemes to build out the grid and subsidise household connections. As a result, between 2000 and 2016, 80 per cent of the homes around the world that received electricity for the first time were in India. Bihar a state of over 100 million people in India has been on the forefront of this push for universal electrification. India and, in particular, Bihar's staggering achievements in universalising access imply that a complementary set of policies need to be introduced to ensure that households and firms pay for the electricity they use which we discuss at the end of this document.

This brief presents a key reason for poor electricity access in the developing world: the widespread social norm that electricity is an entitlement. It explains how this public perception ultimately translates into limited electricity access and proposes some potential policy solutions, based on work undertaken by the Energy Policy Institute at the University of Chicago (EPIC) in collaboration with the IGC in a number of developing countries (Burgess et al., 2019).

## Key messages

1. **Electricity access is seen as an entitlement in developing countries.**

Data from across the world show power priced consistently below cost and low revenue recovery. Evidence from Bihar shows that consumers believe that power non-payment or theft is unlikely to attract penalties and bigger consumers of electricity are just as likely to not pay as smaller ones. These observations are all consistent with electricity being viewed as an entitlement, and losses being a feature of the entire market not a result of redistribution towards the poor.

2. **In many developing countries, governments incur large losses due to non-payment, often compelling them to limit access and ration electricity.** Heavily subsidised tariffs, theft, and delinquent bill payments cause power utilities to lose money on every unit sold and make large losses. Distributors/governments sometimes might be forced respond with rationing, despite sufficient capacity – causing outages and limited grid access.

3. **Non-market factors frequently affect electricity supply.**

The lack of relationship between bill payment rates and the quality of electricity supply risks creating a vicious cycle of poor access to power. Instead, supply may be affected by non-market reasons such as technical breakdowns, weather conditions, and public pressure.

4. **Developing countries need innovative policy solutions.**

The challenge for developing countries is to ensure that the poor receive lifeline amounts of electricity without causing markets to fail. To do this, policymakers must shift public perception on electricity from an entitlement towards a private good, for example through: tariff reform to reduce subsidies, incentive schemes and social trust mechanisms to improve collection, and technology to make electricity excludable to non-payers.

## Key messages 1: Electricity access is seen as an entitlement in developing countries

In much of the developing world, electricity is perceived as an entitlement. In other words, there is a widespread belief that everyone deserves power regardless of whether they are willing or able to pay for it. Understanding how to remove this perception, while at the same time ensuring the poor can access lifeline supplies, requires gathering detailed data on consumer perceptions.

For example, a 2017 survey of over 7000 households in Bihar, India (see Figure 1), showed that the vast majority of customers do not believe they will be penalised for not paying their bills, tampering with meters, stealing electricity, or bribing bill collectors – all of which are illegal activities. These attitudes stand in contrast to how consumers in developing countries view payment for private goods, such as cell phones. While it is up for debate whether cell phones are as important as electricity, we find that the poor spend three times *more* on cell phones than on electricity, 1.7% versus 0.6% of total expenditures. These small shares suggest the gap between electricity usage and payment is driven by the norm of non-payment rather than budget constraints.

When governments discuss electricity in terms of being an entitlement, and tolerate widespread non-payment, theft, or bribery, they risk cementing this social norm within citizens at *all* income levels, rendering it impossible to recover the costs of power, and thus impossible to supply energy.

**Figure 1: Customer beliefs about enforcement in Bihar, India**

Responses to: If you did X, how likely would it be that you would incur any penalty from the distribution company?			
	Likely	Neutral	Unlikely
<b>Paying your bill late</b>	10.1%	13.6%	76.3%
<b>Modifying your meter</b>	7.9%	18.2%	73.9%
<b>Having an informal hooked connection</b>	7.6%	14.4%	78.0%
<b>Bribing electricity officials</b>	12.2%	24.5%	63.3%

Source: Data from a survey of 7,071 households in rural Bihar, collected in May-August 2017

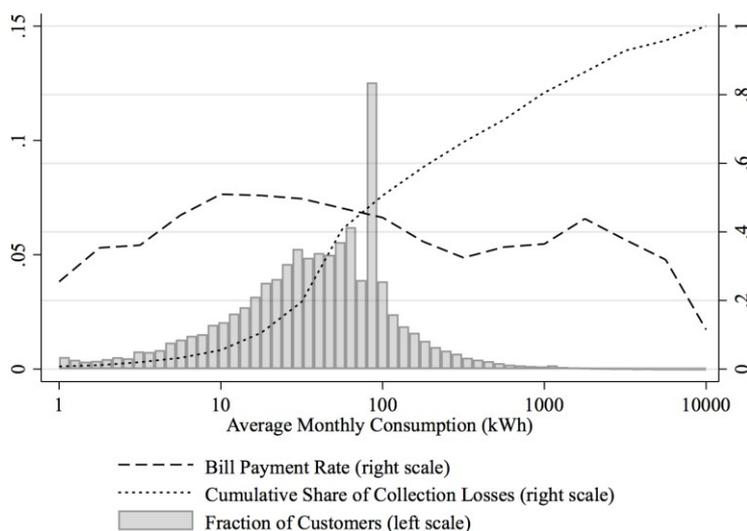
A look at electricity tariff structures around the world reveals the size of subsidies provided to customers. Across all income ranges, prices follow a 'step' function, with distributors charging less for consumers who use small amounts of power and marginal price increases corresponding to the amount of electricity used.

These losses may be distributed in different ways across governments and the distribution companies they regulate, but taken as a whole imply that countries must either ration supply or take on crippling debt to supply 24X7 power. The first step in this tariff structure is often called the 'lifeline' tariff, which provides low-quantity consumers with power at only a fraction of the cost of production. Unfortunately, because most consumers in low-income countries are low-quantity consumers, state governments are thus destined to lose money even if consumers pay all their bills.

The perception that electricity is an entitlement affects payment rates for both poor and rich consumers. As an example, Figure 2 utilises administrative billing data from a subset of rural feeders in Bihar and plots the collection rate against monthly electricity consumed, averaged across each month in 2018 for those households that actually receive bills. These collection rates are lower than the Bihar average but crucially, they are roughly flat across the income distribution, suggesting that bigger consumers are just as delinquent on their electricity bills as smaller ones.

More than half of losses come from households using more than 100 kWh per month, despite them making up a small share of domestic consumers in Bihar. This finding suggests there are large customers who are administratively known to the utility, but who neglect payment and perpetually accumulate debt. This points to the conclusion that *de facto* low prices (due to subsidies, theft, and non-payment) are available to many underscoring that this is not a matter of an expensive redistribution program but a feature of the entire electricity market. This has far-reaching consequences for electricity access and the quality of supply in developing countries.

**Figure 2: Cost recovery and bill payment in Bihar, India**

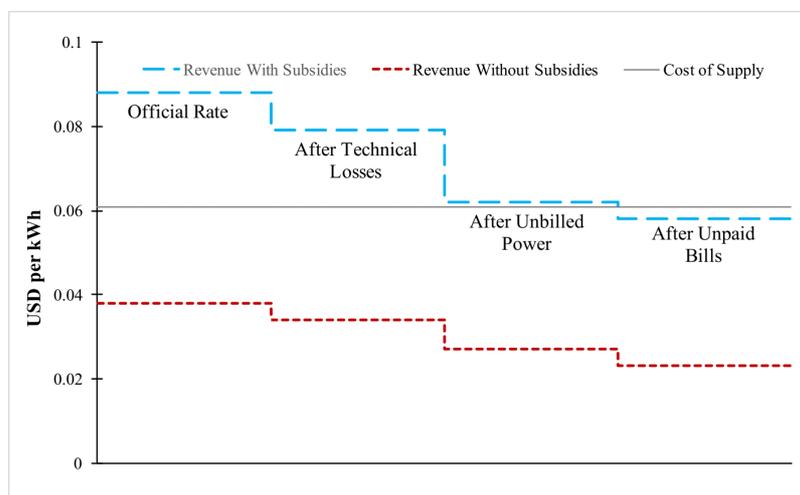


Source: Data from individual bills from a sample of rural customers from October 2017 to June 2018

## Key messages 2: Governments incur large losses due to non-payment, in some cases compelling them to limit access and ration electricity

Subsidies and non-payment often lead to crippling losses for governments. Figure 3 uses 2018 data from the electricity regulator in Bihar to show how the distribution utility must buy the equivalent of 1.64 units of power in order to collect one unit worth of consumer revenues.

Figure 3: Electricity losses in Bihar, India



Source: These estimates are based on data from 2019-20 BERC Tariff Order and Tariff Schedule combined with 2018 Q3 utility estimates of collection losses reported by the utility

A large component of these losses comes from steep government subsidies, a common feature of developing country policy (see Figure 3). However, a similarly large fraction of losses come from theft (power that is used but not paid for) and non-payment (power that is billed but not paid for).

Technical losses of at least 5 - 10% due to electricity being lost as it flows down electricity lines affect utilities in developed and developing countries, but account for a relatively small portion of losses in developing countries. What divides utilities in developed and developing countries is the much higher prevalence of subsidies, theft, and non-payment in the latter. Data from power utilities around the world reflects this picture: transmission and distribution (T&D) losses move from 23% in the poorest quartile of countries to just 6% in the richest quartile.

The consequences of mounting power debts for developing country government finances are severe enough to have macroeconomic consequences. Electricity debt in

Pakistan recently grew to as large as 4% of gross domestic product (GDP) (Babar, 2018). Likewise, India's distribution companies required bailouts in 2001, 2011, 2016, and 2017, and power debts in India reached US\$ 62.5 billion (2.4% of GDP) in mid- 2018, threatening to instigate a financial crisis (TFE, 2018). These large losses also make remedies more difficult: In Nigeria, power sector debt has discouraged private investment in generation (Akwagyirram and Carsten, 2018). When losses become crippling, utilities must take action to limit them in order to continue operations.

Bihar has achieved a rare win-win in this regard by increasing *access* and *quality* at the same time. On *access*, the Bihar discoms have expanded the grid to all corners of the state and through the Saubhagya scheme, subsidised connections to get households on the grid. The Bihar government declared universal electrification on 25th October, 2018, and has connected 13,966,503 households in the past two years (Saubhagya portal, October 2018). Surveys of households that we conducted, for example in north-west Bihar, mirror this finding. Even as Bihar has increased *access*, it has also increased the *quality* and duration of supply. Between 2014 and 2019, the average hours of supply in Bihar rose from 12 hours to 18 hours. These figures illustrate what can be achieved when there is sustained effort by the state to both improve access to and reliability of electricity supply.

### **The paradox of electricity as an entitlement**

Developing countries frequently respond to mounting losses by rationing supply, even if this means under-utilising generation supply. This amounts to a company choosing to provide less of its product - even though some customers are willing to pay more than the cost of supply. Distributors that fail to recoup costs lack incentives to expand access beyond the minimum required by their agreements with governments.

*The paradox then is that treating electricity as an entitlement ultimately limits people's access to it.* Facing large losses, utilities have a disincentive to invest in expanding access, maintaining infrastructure, or building generation capacity. A study of power supply in Colombia supports the notion that subsidies and low repayment rates deter investment in modernising electricity distribution infrastructure (McRae, 2015).

In turn, the resulting poor energy supply can discourage bill payments, creating a vicious feedback loop between poor supply and non-payment. A recent IGC study uses data from households in Ghana during and after a power crisis to show that households facing rolling blackouts accumulate larger unpaid balances, which is consistent with such a negative feedback loop ([Dzansi et al., 2018](#)).

Crucially, some governments ration because of the disincentive to supply all customers, not due to scarcity of generation capacity. In 2012, India only utilised 70% of its coal plant capacity, falling to 55% in 2018. Similarly, Pakistan has significant unused coal plant capacity, while Ethiopia does not employ its full hydropower resources. Therefore, at its heart, rationing is a demand issue, not a capacity issue.

This is particularly problematic because there are many consumers willing to pay more to secure a 24-hour electricity connection (of the type that is enjoyed across the developed world) but are unable to do so. This situation severely constrains economic growth and development.

### **Key messages 3: Delinking electricity supply and payment results in rationing for non-market reasons**

High enforcement costs, technological constraints, and the ease of theft prevent distributors from cutting off access only to households that fail to pay for consumption. Current technology does not allow for easy targeting of supply, which means that individual households can't be excluded. Aggregate feeder-level data also shows little relationship between payment rates and the amount of electricity supplied.

This finding indicates that non-economic factors are at play. Electric utilities in developing countries are not behaving like profit-maximising firms. Even if a utility is physically able to cut off a group of delinquent customers, the perceived entitlement to electricity for all citizens may render it unwilling to do so.

In several developing countries, if citizens engage in protests regarding electricity received, or equivalently, if politicians promise to deliver more power in exchange for votes, the entitlement to electricity can feed directly into the supply decisions of utilities through politics. Governments that ultimately have to bail out the utilities end up dictating where electricity flows to.

The fact that electric utilities allocate supply based on non-economic factors does not imply that these decisions are arbitrary but it further strengthens the idea that electricity is not a commodity that must be paid for like other services. If protesting for power yields results, consumers are even less likely to pay for electricity in the future. Thus, this vicious cycle leads to supply of electricity and payment becoming delinked. As a result, developing countries face large welfare losses since customers willing to pay for electricity supply are not able to purchase it. The value created from businesses that require reliable power, or just the simple enjoyment of watching a film uninterrupted by a sudden blackout, is foregone in societies where electricity is viewed as an entitlement.

## **Key messages 4: Developing countries need innovative policy solutions**

To break this vicious cycle and transition towards universal, 24-hour electricity access, utilities in developing countries need to break the norm of electricity as an entitlement.

EPIC and IGC researchers offer a group of solutions that individually address the problems of subsidies, theft, and non-payment – all with the goal of changing the way people think about power. Ultimately, the aim is to switch people to thinking about electricity as a private good that needs to be paid for (like cell phones) rather than as an entitlement. Taken together, these policy measures could play powerful roles in preventing electricity distribution companies from descending into insolvency.

The challenge is to sustain the progress on electrification by improving revenue collection. All else equal, as more and more consumers are connected to the grid, the tension between providing power and keeping the books balanced becomes sharper. Many states in India, including Bihar, are grappling with this problem. Bihar has kept a check on aggregate technical and commercial losses despite the remarkable increase in the number of newly electrified households, especially in rural areas.

### **Tariff reform**

The first major policy lever is tariff reform. Specifically, governments could eliminate explicit subsidies for electricity. This requires divorcing the goal of redistribution from the goal of providing electricity at full cost. This is especially attractive because, as discussed above, large subsidies are enjoyed along the entire income distribution, which makes them both regressive and implicitly supportive of the social norm that electricity is an entitlement. For example, electricity subsidies could be replaced by a system of unconditional, direct benefit cash transfers targeted at the poorest. These transfers could be calibrated to match current tariff schedules but would be much more difficult for rich households to receive. An IGC paper shows how a direct benefit transfer programme that replaced subsidies for LPG in India led to decreased household fuel purchases by 11-14%, suggesting that it was effective at reducing leakages (Barnwal, 2018).

### **Social performance and incentives**

The second policy tool is to tackle low repayment rates through social incentives or more effective payment collection. By enforcing a system that explicitly links feeder supply to neighbourhood payment rates, policymakers could shift the perception of electricity from a public good to a private good.

In Bihar, an EPIC-IGC study instituted a group payment incentive scheme covering 28 million people, in which communities that pay more for power receive more power. This scheme explicitly links hours of grid electricity enjoyed by a community to bill collection rates via a transparent and heavily publicised schedule.

A second policy option in this space is to introduce performance incentives for bill collectors to increase their collections. This could help stimulate collection efforts and reduce collusion (e.g., bribes) between collectors and customers. Another EPIC-IGC study in Bihar is examining the effects of such an incentive scheme (Burgess et al., 2019).

## **Social trust**

A third policy reform might be to harness social trust to finance expansion. Rural grid expansion in the United States was driven by the use of rural electrification cooperatives (RECs) made up of groups of farmers who maintained the grid and collected bills (Lewis and Severnini, 2017; Kitchens and Fishback, 2015). If collection agents are your neighbours, it may be more difficult to avoid repayment.

Electrification efforts in China were aided by similar local engagement with the electricity sector, through the hiring of farmers as part-time bill collectors (Aklin et al., 2018). Given the dire state of electricity distribution across the developing world, thinking about how trust within communities can be harnessed to increase the reach and quality of grid electricity is an important policy direction for governments to consider.

## **Technology: Smart meters**

Finally, policymakers can use technology to ease payment and restrict access for non-paying customers. Prepaid smart meters, which are becoming increasingly available, allow utilities to make electricity excludable at the household or business level, which can erode the perception of electricity as an entitlement. In an IGC study in South Africa, prepaid meters led to a 13% drop in electricity usage and boosted profitability for the utility, indicating that the technology was successful in forcing consumers to pay for the electricity they used (Jack and Smith, forthcoming).

An EPIC-IGC study is currently being designed to see how smart meters can help break the non-payment problem for rural and urban consumers in Bihar (Burgess et al., 2019). Nevertheless, smart meters will be of limited use if consumers can hook directly onto power lines or wire around meters. Policymakers will need to use a combination of policy instruments and tailor approaches to their local context..

## Policy recommendations

This brief has laid out the implications of the norm that electricity is an entitlement on access to power in developing countries. Ironically, insisting that all consumers should have equal access to electricity regardless of payment leads to limited, unreliable supply for most, including those who are willing to pay more than they are charged. While it is critical to provide lifeline style electricity to the poorest, doing so in a way that causes electricity markets to fail harms everyone and stifles economic growth. Several complementary policy options stand out:

- In general, policymakers in developing countries should seek to tackle electricity non-payment issues in addition to traditional generation capacity concerns.
- Refining electricity subsidies to only target the poorest citizens can help break the norm that electricity is an entitlement.
- Incentivising bill payment, either by cutting off non-paying communities or by properly incentivising bill collectors, can also restore the link between electricity supply and demand.
- New technologies such as affordable prepaid meters can improve distributors' ability to exclude non-paying households and ease payment issues for customers.
- Privatisation, though appealing in principle, requires addressing non-payment norms first before it can have real impact.

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**\*Items in bold indicate IGC funded studies**

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